

SMHARTER

TURN YOUR WAY OF WORKING INTO
YOUR COMPETITIVE ADVANTAGE

Lean/Agile Project Management workshop

Summary

This workshop is a continuation of Agility Fundamentals workshop, to deepens practices, principles, and paradigm shifts of lean/agile project and product management with multiple teams, multiple products, IT and non-IT workstreams.

The workshop covers extensively core concepts and practices such as project initiation, release and iteration planning, dependencies management, monitoring and reporting, teams structure and organisation. Additional topics such as offshore product development and adaptive leadership are also covered.

Participants will be working in small groups on a realistic business case, and different practices will be introduced gradually.

Upon completion of the workshop, participants will be armed with a toolkit of principles and techniques to handle the practical matters of day-to-day lean/agile project and product management.

Audience:

- Project and Product Managers,
- Programme and Portfolio Managers,
- IT Manager
- Product Owners,
- Scrum Masters,
- Team Leaders

Duration:

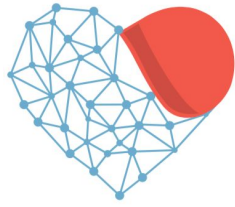
1 day, fulltime.

Pre-Requisites:

Agility Fundamentals

SmHarter Ltd. UK, London.

Phone +44 7707996708 - Email info@smharter.com



SMHARTER

TURN YOUR WAY OF WORKING INTO
YOUR COMPETITIVE ADVANTAGE

Workshop agenda

Introduction

- Welcome and introductions
- Working agreements

The basics of modern product development

- Three key principles
- A modern workflow

Inception: co-ideation and shared understanding

- The goal of an inception
- Lean canvas and proto-personas review
- Hypothesis, experiments and high level requirements
- Sizing, velocity and risks review
- Calendar projections
- Communicating our plans

Measuring, monitoring, and reporting:

- Modern approach and techniques for monitoring, measuring and reporting
- Teams KPIs

Planning: release planning

- User story mapping
- The release map
- Impact mapping
- Release risks assessment
- The release plan
- Modern approach to planning

Planning: iteration planning

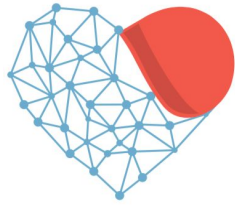
- Key principles of iterative teamwork
- Empiricism

Execution: frequent inspection

- The retrospective practice

Execution: managing dependencies

- Limit, visualize and manage your dependencies
- Dependency management in a large organization



SMHARTER

TURN YOUR WAY OF WORKING INTO
YOUR COMPETITIVE ADVANTAGE

Execution: multi-site product development

- Dos and don'ts
- The case of Microsoft

From projects to products

- The definition of success
- Small and big projects
- Maximizing learning

From managing tasks to leading people

- Project management as a shared responsibility
- Acting as leaders
- Autonomy and alignment
- An updated toolbox

Closing

- Modern organization of work
- Feedback collection